

1 Overview and Key Elements

1.1 Overview

- 1.1.1 Purpose Revised 10/2007
- 1.1.2 Scope and Structure Revised 4/2013
- 1.1.3 Legal Basis for the Policy Revised 1/2012
- 1.1.4 Applicability Revised 4/2013
- 1.1.5 FAA Lifecycle Management Process Revised 4/2013

1.2 Key Elements of Acquisition Management

- 1.2.1 Strategic Planning, Management, and Budgeting Revised 1/2014
- 1.2.2 FAA Enterprise Architecture Revised 4/2017
- 1.2.3 Service Management Revised 7/2013
- 1.2.4 Portfolio Management Revised 4/2017
 - 1.2.4.1 Agency-Wide Portfolio Management Revised 4/2013
 - 1.2.4.1.1 Portfolio Management Governance Revised 4/2013
 - 1.2.4.1.2 Portfolio Management Criteria Revised 4/2013
 - 1.2.4.2 Operational Capability Portfolios Revised 4/2013
- 1.2.5 Acquisition Categories Revised 7/2017
- 1.2.6 Lifecycle Management Decision-Making Revised 10/2017
- 1.2.7 Acquisition Quarterly Program Reviews Revised 4/2013
- 1.2.8 TechStat Reviews Revised 4/2013
- 1.2.9 Cost Accounting Revised 4/2013
- 1.2.10 Workforce Development and Qualification Revised 4/2013
- 1.2.11 Continuous Improvement Revised 7/2010
- 1.2.12 On-line Policy and Guidance Revised 1/2012
- 1.2.13 AMS Change Management Revised 1/2012
- 1.2.14 Legal Coordination Revised 7/2006
- 1.2.15 AMS Lifecycle Management Documentation Revised 4/2017
- 1.2.16 OMB Budget Documentation Revised 1/2015
- 1.2.17 National Acquisition Evaluation Program Added 7/2007
- 1.2.18 Earned Value and Baseline Management Added 7/2013

2 Lifecycle Acquisition Management Policy

2.1 Overview Revised 4/2013

- 2.1.1 Key Elements of Lifecycle Management Policy Revised 4/2013
- 2.1.2 Evolutionary Product Development Revised 4/2013
- 2.1.3 Knowledge-Based Decision-Making Revised 4/2013
- 2.1.4 Investment Planning Revised 10/2014
 - 2.1.4.1 FAA Scheduling Practices Revised 10/2014
 - 2.1.4.2 Standard Program Milestones Revised 10/2014
 - 2.1.4.3 Standard Lifecycle Work Breakdown Structure Revised 10/2014
- 2.1.5 Measurement and Analysis Revised 10/2014
- 2.1.6 Verification and Validation Revised 10/2014

2.2 Research for Service Analysis Revised 4/2013

- 2.2.1 Research, Engineering, and Development Process Revised 4/2013
 - 2.2.1.1 What Must Be Done Revised 4/2013
 - 2.2.1.2 Outputs and Products Added 7/2010
 - 2.2.1.3 Who Approves? Revised 4/2013
- 2.2.2 Concept Maturity and Technology Development Process Revised 4/2013

- 2.2.2.1 What Must be Done? Revised 4/2013
 - 2.2.2.2 Outputs and Products Revised 4/2013
 - 2.2.2.3 Who Does It? Revised 4/2013
 - 2.2.2.4 Who Approves? Revised 4/2013
- 2.3 Service Analysis and Strategic Planning Revised 4/2013
 - 2.3.1 What Must Be Done Revised 4/2017
 - 2.3.2 Outputs and Products Revised 4/2013
 - 2.3.2.1 Service Analysis and Strategic Planning Revised 4/2013
 - 2.3.2.2 NAS ConOps Change Development and Decomposition Revised 4/2013
 - 2.3.3 Who Does It? Revised 4/2013
 - 2.3.3.1 Service Analysis and Strategic Planning Revised 4/2017
 - 2.3.3.2 NAS ConOps Change Development and Decomposition Revised 4/2013
 - 2.3.4 Who Approves? Revised 4/2013
 - 2.3.4.1 Service Analysis and Strategic Planning Revised 4/2013
 - 2.3.4.2 NAS ConOps Change Development and Decomposition Revised 4/2013
 - 2.3.5 Concept and Requirements Definition Readiness Decision Revised 4/2013
 - 2.3.5.1 Entrance Criteria Revised 4/2013
 - 2.3.5.2 Decision Actions Revised 4/2013
- 2.4 Concept and Requirements Definition Revised 10/2015
 - 2.4.1 What Must Be Done Revised 4/2017
 - 2.4.2 Outputs and Products Revised 10/2017
 - 2.4.3 Who Does it? Revised 4/2017
 - 2.4.4 Who Approves? Added 4/2013
 - 2.4.5 Investment Analysis Readiness Decision Added 4/2013
 - 2.4.5.1 Entrance Criteria Added 4/2013
 - 2.4.5.2 Joint Resources Council Actions Added 4/2013
- 2.5 Investment Analysis Revised 4/2013
 - 2.5.1 What Must Be Done Revised 7/2015
 - 2.5.2 Outputs and Products Revised 1/2010
 - 2.5.2.1 Initial Investment Analysis Revised 4/2013
 - 2.5.2.2 Final Investment Analysis Revised 1/2015
 - 2.5.3 Who Does It? Revised 7/2015
 - 2.5.4 Who Approves? Revised 4/2013
 - 2.5.5 Initial Investment Decision Added 4/2013
 - 2.5.6 Final Investment Decision Added 4/2013
- 2.6 Solution Implementation Revised 4/2013
 - 2.6.1 What Must Be Done Revised 4/2013
 - 2.6.2 Outputs and Products Revised 4/2013
 - 2.6.3 Who Does It? Revised 1/2015
 - 2.6.4 Who Approves? Revised 4/2013
 - 2.6.5 In-Service Decision Revised 7/2015
 - 2.6.5.1 Entrance Criteria Revised 7/2013
 - 2.6.5.2 In-Service Decision Authority Actions Added 4/2013
- 2.7 In-Service Management Revised 4/2013
 - 2.7.1 What Must Be Done Revised 4/2013
 - 2.7.2 Outputs and Products Revised 4/2013
 - 2.7.3 Who Does It? Revised 1/2015
 - 2.7.4 Who Approves? Added 4/2013
- 2.8 Mission Support Operations-Funded Lifecycle Management Policy Added 1/2017

- 2.8.1 Overview Revised 10/2017
- 2.8.2 Governance Added 1/2017
 - 2.8.2.1 Authority Revised 10/2017
 - 2.8.2.2 Scope Revised 10/2017
 - 2.8.2.3 Operations Governance Board Revised 10/2017
 - 2.8.2.4 Planning Artifacts Revised 10/2017
 - 2.8.2.5 Roles and Responsibilities of Key Participants Revised 10/2017
 - 2.8.2.6 Governance Paths Revised 10/2017
- 2.8.3 Mission Support Ops Funded Process Revised 10/2017
 - 2.8.3.1 Need Assessment Revised 10/2017
 - 2.8.3.2 Governance Path Readiness Decision (decision point 1) Revised 10/2017
 - 2.8.3.3 Alternatives Analysis Revised 10/2017
 - 2.8.3.4 Business Case Decision (decision point 2) Revised 10/2017
 - 2.8.3.5 Solution Development Revised 10/2017
 - 2.8.3.6 Investment Commitment Decision (decision point 3) Revised 10/2017
 - 2.8.3.7 Deployment Added 1/2017
 - 2.8.3.8 Operation and Retirement Added 1/2017

3 Procurement Policy

3.1 Overview

- 3.1.1 Introduction Revised 7/2007
- 3.1.2 Applicability
- 3.1.3 Fundamental Principles Revised 7/2013
- 3.1.4 Contracting Authority Revised 10/2014
- 3.1.5 Conflict of Interest Revised 10/2008
- 3.1.6 Disclosure of Information Revised 10/2008
- 3.1.7 Organizational Conflicts of Interest
- 3.1.8 Procurement Integrity Act Revised 10/2014
- 3.1.9 Electronic Commerce in Contracting Revised 1/2014

3.2 Contracting

- 3.2.1 Procurement Planning
 - 3.2.1.1 Applicability Revised 4/2013
 - 3.2.1.2 Policy Revised 11/2009
 - 3.2.1.2.1 Market Analysis Revised 4/2013
 - 3.2.1.2.2 Procurement Plan Revised 4/2013
 - 3.2.1.2.3 Consideration of Agency Wide Contracts Revised 1/2014
 - 3.2.1.2.4 Independent Government Cost Estimate Revised 1/2017
 - 3.2.1.3 Guidance and Principles Revised 11/2009
 - 3.2.1.3.1 Development
 - 3.2.1.3.2 Scope of Procurement
 - 3.2.1.3.3 Budget Allocation Release
 - 3.2.1.3.4 Quality Assurance
 - 3.2.1.3.5 Labor Relations
 - 3.2.1.3.6 Maintaining Competition
 - 3.2.1.3.7 Single-Source Approval Revised 11/2009
 - 3.2.1.3.8 Pre-Release of Documents
 - 3.2.1.3.9 Reserved
 - 3.2.1.3.10 Reserved
 - 3.2.1.3.11 Public Announcements Revised 6/2006
 - 3.2.1.3.11.1 General Revised 1/2017

- 3.2.1.3.11.2 Procurements Involving Products from Federal Prison Industries Revised 7/2008
 - 3.2.1.3.12 OMB Circular A-76, Performance of Commercial Activities
 - 3.2.1.4 Chief Financial Officer Requirements Revised 1/2011
 - 3.2.1.4.1 Contract Line Item Structure Added 1/2011
 - 3.2.1.4.2 Chief Financial Officer Approval Added 1/2011
 - 3.2.1.5 Disaster or Emergency Preparedness and Response Revised 7/2007
 - 3.2.1.5.1 Local Area Set-Asides for Disaster or Emergency Added 7/2007
 - 3.2.1.5.2 Continuity of Services-Mission Critical Contracts Added 7/2007
- 3.2.2 Source Selection
 - 3.2.2.1 Applicability
 - 3.2.2.2 Policy Revised 10/2015
 - 3.2.2.3 Complex and Noncommercial Source Selection
 - 3.2.2.3.1 Selection Phases
 - 3.2.2.3.1.1 Planning
 - 3.2.2.3.1.2 Screening
 - 3.2.2.3.1.2.1 Screening Information Request Revised 7/2007
 - 3.2.2.3.1.2.2 Communications with Offerors
 - 3.2.2.3.1.2.3 Receipt/Evaluation of Submittals
 - 3.2.2.3.1.2.4 Changes in Requirements
 - 3.2.2.3.1.2.5 SSO Decision
 - 3.2.2.3.1.3 Selection Revised 10/2012
 - 3.2.2.3.1.4 Debriefing
 - 3.2.2.3.1.5 Lessons Learned
 - 3.2.2.3.2 Reserved
 - 3.2.2.3.2.1 Reserved
 - 3.2.2.3.2.2 Reserved
 - 3.2.2.3.2.3 Reserved
 - 3.2.2.3.2.4 Reserved
 - 3.2.2.3.2.5 Reserved
 - 3.2.2.3.2.6 Reserved
 - 3.2.2.4 Single-Source Selection Revised 1/2017
 - 3.2.2.4.1 Single-Source Procurement Process
 - 3.2.2.4.1.1 Emergencies
 - 3.2.2.4.1.2 Non-emergencies Revised 1/2017
 - 3.2.2.4.1.3 Lessons Learned
 - 3.2.2.5 Commercial and Simplified Purchase Method Revised 6/2006
 - 3.2.2.5.1 Planning Revised 1/2017
 - 3.2.2.5.2 Sourcing Determination
 - 3.2.2.5.3 Screening
 - 3.2.2.5.4 Selection Decision and Award
 - 3.2.2.5.4.1 Documentation
 - 3.2.2.5.5 Micro-Purchase Threshold Revised 4/2017
 - 3.2.2.6 Unsolicited Proposals
 - 3.2.2.6.1 Policy Added 10/2008
 - 3.2.2.6.2 Receipt and Initial Review Revised 10/2008
 - 3.2.2.6.3 Prohibitions Added 10/2008
 - 3.2.2.7 Contractor Qualifications
 - 3.2.2.7.1 Applicability

- 3.2.2.7.2 Contractor Responsibility
 - 3.2.2.7.3 Contractor Team Arrangements
 - 3.2.2.7.4 Suspension and Debarment
 - 3.2.2.8 Describing FAA Needs
 - 3.2.2.8.1 Applicability
 - 3.2.2.8.2 Policy
 - 3.2.2.9 Rehabilitation Act
- 3.2.3 Pricing Methodology, Principles and Standards *Revised 10/2011*
 - 3.2.3.1 Applicability *Revised 10/2011*
 - 3.2.3.2 Cost and Price Analysis *Revised 1/2016*
 - 3.2.3.3 Pre- and Post Award Audits *Revised 1/2012*
 - 3.2.3.4 FAA Cost Principles *Added 10/2011*
 - 3.2.3.5 Cost Accounting Standards *Added 10/2011*
- 3.2.4 Types of Contracts
 - 3.2.4.1 Applicability
 - 3.2.4.2 Policy
 - 3.2.4.3 Guidance and Principles
- 3.2.5 Contractor Ethical Guidelines
 - 3.2.5.1 Applicability
 - 3.2.5.2 Policy
- 3.2.6 Purchase Card Program *Added 1/2009*
 - 3.2.6.1 Applicability *Added 1/2009*
 - 3.2.6.2 Policy *Added 1/2009*
- 3.2.7 Anti-Counterfeit Management *Added 4/2014*
 - 3.2.7.1 Applicability *Added 4/2014*
 - 3.2.7.2 Suspected Counterfeit and Non-Conforming Parts *Added 4/2014*
- 3.3 Contract Funding and Payment *Revised 10/2011*
 - 3.3.1 Contract Funding and Payment
 - 3.3.1.1 Applicability
 - 3.3.1.2 Policy
 - 3.3.1.2.1 Payment
 - 3.3.1.2.2 Prompt Payment *Revised 4/2012*
 - 3.3.1.2.3 Non-delivery Payments (Commercial and Noncommercial)
 - 3.3.1.2.4 Contract Funding
 - 3.3.1.2.5 Debt Collection
 - 3.3.2 Reserved *Revised 10/2011*
- 3.4 Bonds, Insurance, and Taxes
 - 3.4.1 Bonds and Insurance
 - 3.4.1.1 Applicability *Revised 7/2008*
 - 3.4.1.2 Policy *Revised 10/2010*
 - 3.4.2 Taxes
 - 3.4.2.1 Applicability
 - 3.4.2.2 Policy
- 3.5 Patents, Rights in Data and Copyrights
 - 3.5.1 Applicability
 - 3.5.2 Policy
- 3.6 Socio-Economic and Other Policies and Programs
 - 3.6.1 Small Business Development Program *Revised 7/2005*
 - 3.6.1.1 Applicability *Revised 10/2012*

- 3.6.1.2 Policy Revised 1/2010
- 3.6.1.3 Principles for the Small Business Development Program Revised 7/2005
 - 3.6.1.3.1 Program Goals Revised 7/2005
 - 3.6.1.3.2 Prime Contracting with Small Businesses Revised 1/2017
 - 3.6.1.3.3 Reserved Revised 1/2017
 - 3.6.1.3.4 Set-Asides to Small Businesses Owned and Controlled by Socially and Economically Disadvantaged Individuals (8(a) Certified) Revised 1/2017
 - 3.6.1.3.5 Noncompetitive Awards to SEDB (8(a)) Vendors Revised 7/2016
 - 3.6.1.3.6 Set-Asides to Service-Disabled Veteran Owned Small Businesses Revised 10/2008
 - 3.6.1.3.7 Subcontracting with Small Businesses and Small Businesses Owned and Controlled by Socially and Economically Disadvantaged Individuals
- 3.6.2 Labor Laws
 - 3.6.2.1 Applicability Revised 10/2014
 - 3.6.2.2 Policy Revised 4/2017
- 3.6.3 Environment, Conservation, Occupational Safety, and Drug-Free Workplace Revised 4/2009
 - 3.6.3.1 Applicability Revised 4/2009
 - 3.6.3.2 Policy Revised 10/2016
 - 3.6.3.3 Environmental Performance and Sustainability Factors Revised 10/2016
 - 3.6.3.3.1 Recycled-Content Products Revised 10/2016
 - 3.6.3.3.2 Energy Conservation and Efficiency Revised 10/2016
 - 3.6.3.3.3 BioPreferred and Biobased Designated Products Added 10/2016
 - 3.6.3.3.4 Alternatives to Ozone Depleting Substances and High Global Warming Potential Hydrofluorocarbons Added 10/2016
 - 3.6.3.3.5 Water Conservation and Efficiency Added 10/2016
 - 3.6.3.3.6 Chemicals Management Added 10/2016
 - 3.6.3.3.7 Fuel Efficient Products and Services Added 10/2016
 - 3.6.3.4 Delivery of Electronic and Paper Documents Revised 10/2016
 - 3.6.3.5 Drug-Free Workplace Revised 4/2009
 - 3.6.3.6 Hazardous and Radioactive Materials
 - 3.6.3.6.1 Hazardous Material Identification and Safety Data Revised 10/2016
 - 3.6.3.6.2 Notice of Radioactive Material Revised 10/2016
 - 3.6.3.7 Waste Management Added 10/2016
- 3.6.4 Foreign Acquisition Revised 4/2014
 - 3.6.4.1 Buy American Act Added 10/2014
 - 3.6.4.2 Export Control Added 4/2014
- 3.6.5 Indian Incentive Program
- 3.6.6 Fastener Quality Act
- 3.7 Protection of Privacy and Freedom of Information
 - 3.7.1 Applicability
 - 3.7.2 Policy Revised 10/2016
- 3.8 Special Categories of Contracting
 - 3.8.1 Agreements
 - 3.8.1.1 Applicability
 - 3.8.1.2 Use of Agreements Revised 1/2012
 - 3.8.1.3 Principles for Agreements

- 3.8.2 Service Contracting
 - 3.8.2.1 Applicability
 - 3.8.2.2 Policy
 - 3.8.2.3 Personal Services Contracts
 - 3.8.2.3.1 Reserved
 - 3.8.2.3.2 Determination
 - 3.8.2.4 Performance Based Service Contracts
 - 3.8.2.5 Cloud Computing Services Contracts Added 10/2016
- 3.8.3 Federal Supply Schedule Contracts
 - 3.8.3.1 Applicability
 - 3.8.3.2 Policy
- 3.8.4 Required Sources of Products/Services and Use of Government Sources
 - 3.8.4.1 Applicability Revised 2/2005
 - 3.8.4.2 Government Sources for Products and Services Revised 10/2014
- 3.8.5 Leases Added 1/2006
 - 3.8.5.1 Applicability Added 1/2006
 - 3.8.5.2 Policy Added 1/2006
- 3.8.6 Strategic Sourcing Revised 7/2007
- 3.8.7 Construction Contracting Added 7/2007
 - 3.8.7.1 Applicability Added 7/2007
 - 3.8.7.2 Policy Added 7/2007
- 3.9 Resolution of Protests and Contract Disputes
 - 3.9.1 Applicability
 - 3.9.2 Policy Revised 1/2017
 - 3.9.3 Voluntary Waiver of Protest Revised 1/2017
 - 3.9.4 FAA Dispute Resolution System Revised 1/2017
 - 3.9.5 Initial Dispute Resolution at the Contracting Officer Level Revised 1/2017
 - 3.9.6 Dispute Resolution at the ODRA Revised 1/2017
 - 3.9.7 Obligation to Continue Performance
 - 3.9.8 Matters Not Subject to Protest Revised 1/2017
 - 3.9.9 Confidentiality of the ADR Process
- 3.10 Contract Administration
 - 3.10.1 Contract Administration
 - 3.10.1.1 Applicability
 - 3.10.1.2 Policy
 - 3.10.2 Subcontracting Policies
 - 3.10.2.1 Applicability
 - 3.10.2.2 Policy
 - 3.10.3 Government Property Revised 1/2015
 - 3.10.3.1 Applicability
 - 3.10.3.2 Policy
 - 3.10.4 Quality Assurance
 - 3.10.4.1 Applicability
 - 3.10.4.2 Policy Revised 10/2011
 - 3.10.5 Product Improvement/Technology Enhancement
 - 3.10.5.1 Applicability
 - 3.10.5.2 Policy
 - 3.10.6 Termination of Contracts
 - 3.10.6.1 Applicability

- 3.10.6.2 Policy
 - 3.10.7 Extraordinary Contractual Actions
 - 3.10.7.1 Applicability
 - 3.10.7.2 Policy
 - 3.10.8 First Article Approval and Testing
 - 3.10.9 Closeout of Completed Contracts
 - 3.11 Transportation
 - 3.11.1 Applicability
 - 3.11.2 Policy
 - 3.12 Reserved
 - 3.13 Other Administrative Matters
 - 3.13.1 Applicability
 - 3.13.1.1 Plain Language *Added 7/2006*
 - 3.13.2 Policy
 - 3.13.2.1 AMS Contract Clauses and Provisions *Revised 4/2011*
 - 3.13.2.2 Reserved
 - 3.13.2.2.1 Reserved
 - 3.13.2.2.2 Reserved
 - 3.13.3 Reserved *Revised 7/2013*
 - 3.13.4 Contract Data Reporting
 - 3.13.5 Congressional Notification of Contract Awards
 - 3.13.6 Seat Belt Use by Contractor Employees
 - 3.14 Security
 - 3.14.1 Applicability
 - 3.14.2 Policy
 - 3.14.2.1 Contractor Personnel Security Program *Revised 10/2016*
 - 3.14.2.1.1 Employment Suitability *Revised 10/2007*
 - 3.14.3 Classified Information *Revised 7/2007*
 - 3.14.4 Sensitive Unclassified Information
 - 3.14.5 Facility Security Program
 - 3.14.6 Information and System Security *Revised 10/2016*
- 4 Policy for Critical Lifecycle Management Functions and Disciplines *Revised 1/2012*
- 4.1 Configuration Management
 - 4.1.1 Scope *Revised 1/2008*
 - 4.1.1.1 Configuration Identification
 - 4.1.1.2 Configuration Status Accounting
 - 4.1.1.3 Configuration Control Boards
 - 4.1.1.4 Commercial Off-The-Shelf, Non-Developmental Items, and Commercially Available Software
 - 4.1.2 Application *Revised 1/2008*
 - 4.1.3 Structure and Responsibilities *Revised 11/2009*
 - 4.1.4 Activities *Revised 11/2009*
 - 4.1.5 Commercial Off-The-Shelf, Non-Developmental Items, and Commercially Available Software *Revised 1/2008*
 - 4.1.6 Local Changes *Added 1/2008*
 - 4.1.7 Operational Configuration Management Policy *Added 1/2008*
 - 4.1.8 Mission Support IT CM for Enterprise Data Centers and Other IT Facilities *Added 1/2008*
 - 4.2 Real Property
 - 4.2.1 Applicability *Revised 1/2008*

- 4.2.2 Guiding Principles Revised 1/2012
 - 4.2.2.1 Contracting Authority Revised 10/2014
 - 4.2.2.2 Real Property Definition Added 10/2008
- 4.2.3 Policy Revised 1/2008
 - 4.2.3.1 Legal Coordination of Real Property Actions Revised 7/2016
 - 4.2.3.2 Request Revised 1/2008
 - 4.2.3.3 Requirements Revised 1/2012
 - 4.2.3.3.1 Succeeding Leases/Renewal Leases Revised 7/2012
 - 4.2.3.3.1.1 Timing of renewal/succeeding lease efforts Added 1/2008
 - 4.2.3.3.1.2 Emergency Reservation of Expiring Funds for Continued FAA Occupancy Added 1/2008
 - 4.2.3.3.2 Other Requirements to consider Added 1/2008
 - 4.2.3.3.2.1 Administrative Space Order 4665.4 and GSA-Controlled Space Request Revised 7/2016
 - 4.2.3.3.2.1.1 General Services Administrative (GSA) Space Request Revised 7/2016
 - 4.2.3.3.2.2 No-Cost Land on Airport Memorandum of Agreement Added 1/2008
 - 4.2.3.3.2.3 Rural Development Act Requirements Added 1/2008
 - 4.2.3.3.2.4 Security Added 1/2008
 - 4.2.3.3.2.5 Seismic Safety Revised 10/2014
 - 4.2.3.3.2.6 Uniform Relocation Assistance and Real Property Acquisition Policies Act of 1970, as amended (49 CFR Part 24) Added 1/2008
 - 4.2.3.3.2.7 Vehicle Policy Added 1/2008
 - 4.2.3.3.2.8 Environmental / Sustainability /Energy Considerations Revised 7/2016
 - 4.2.3.3.3 Budgetary Review Revised 4/2015
 - 4.2.3.4 Procurement Method Revised 1/2012
 - 4.2.3.5 Solicitation for Offers Revised 1/2012
 - 4.2.3.5.1 Market Survey/Advertisement/Appraisal Added 1/2008
 - 4.2.3.5.2 Use of Brokers/Agents Added 7/2016
 - 4.2.3.6 Evaluation of Offer(s) Revised 1/2008
 - 4.2.3.6.1 Negotiation Added 1/2008
 - 4.2.3.6.2 Communication Added 1/2008
 - 4.2.3.7 Utilities Revised 4/2012
 - 4.2.3.8 Condemnation Revised 1/2008
 - 4.2.3.9 Award Revised 4/2008
 - 4.2.3.9.1 Terms of Leases Revised 4/2009
 - 4.2.3.10 Alterations and Improvements Revised 10/2012
 - 4.2.3.11 Inspection and Acceptance Revised 1/2008
 - 4.2.3.12 Disposal of Real Property Revised 1/2008
 - 4.2.3.13 Documentation Revised 1/2008
 - 4.2.3.13.1 Accountability Added 1/2008
 - 4.2.3.13.2 REMS Revised 1/2010
 - 4.2.3.14 Miscellaneous Provisions Revised 1/2008
 - 4.2.3.14.1 Disclosure of Information Added 1/2008
 - 4.2.3.14.2 Procurement Integrity Act Revised 10/2014
 - 4.2.3.14.3 Organizational Conflicts of Interest Added 1/2008

- 4.2.3.14.4 Conflict of Interest [Added 1/2008](#)
 - 4.2.3.14.5 Electronic Commerce in Contracting [Revised 1/2008](#)
 - 4.2.3.14.6 Disaster or Emergency Preparedness and Response [Added 8/2009](#)
 - 4.2.3.15 Conveyance [Added 1/2012](#)
 - 4.2.4 Housing Policy [Added 10/2011](#)
 - 4.2.5 Real Estate Certification and Warrant Requirements [Revised 7/2013](#)
 - 4.3 Integrated Logistics Support
 - 4.3.1 Principles [Revised 4/2013](#)
 - 4.3.2 Standard Elements of Integrated Logistics Support [Revised 10/2007](#)
 - 4.3.3 Logistics Management During the AMS Lifecycle [Revised 10/2007](#)
 - 4.3.3.1 Service Analysis [Added 10/2007](#)
 - 4.3.3.2 Concept and Requirements Definition [Revised 4/2013](#)
 - 4.3.3.3 Investment Analysis [Revised 11/2009](#)
 - 4.3.3.4 Solution Implementation [Revised 10/2007](#)
 - 4.3.3.5 In-Service Management [Revised 10/2007](#)
 - 4.3.4 Who Does It? [Revised 10/2007](#)
 - 4.4 Test and Evaluation [Revised 7/2016](#)
 - 4.4.1 Service Analysis, Concept and Requirements Definition, and Investment Analysis [Revised 7/2016](#)
 - 4.4.2 Solution Implementation [Revised 7/2016](#)
 - 4.4.3 In-Service Management [Revised 7/2016](#)
 - 4.5 Independent Operational Assessment [Revised 10/2012](#)
 - 4.6 Deployment Planning [Revised 4/2009](#)
 - 4.7 Human Factors
 - 4.8 Environmental, Occupational Safety and Health, and Energy Considerations [Revised 1/2013](#)
 - 4.9 Information Technology
 - 4.10 System Engineering
 - 4.11 Security [Revised 10/2016](#)
 - 4.12 National Airspace System Safety Management System [Revised 1/2012](#)
 - 4.13 Risk Management [Revised 11/2009](#)
 - 4.14 Data Standardization and Management [Revised 7/2008](#)
 - 4.15 Post Implementation Review and Operational Analysis [Revised 11/2009](#)
 - 4.15.1 Post-Implementation Review [Revised 1/2013](#)
 - 4.15.2 Operational Analysis [Revised 11/2009](#)
 - 4.16 Earned Value Management [Revised 7/2016](#)
 - 4.16.1 Program EVM Requirements [Revised 7/2016](#)
 - 4.16.2 Contractor EVM Requirements [Revised 7/2016](#)
 - 4.16.3 Contractor Management Control System Certification [Revised 2/2015](#)
- 5 Acquisition Career Program [Revised 10/2013](#)
- Appendix A: Roles and Responsibilities [Revised 10/2017](#)
- Appendix B: Acquisition Planning and Control Documents [Revised 1/2015](#)
 - Acquisition Program Baseline [Revised 1/2015](#)
 - Program Requirements Document [Revised 10/2012](#)
 - Business Case [Revised 10/2012](#)
 - Implementation Strategy and Planning Document [Revised 10/2015](#)
 - Program Management Plan [Added 1/2015](#)
- Appendix C: Definitions [Revised 4/2017](#)
- Appendix D: Acronyms [Revised 7/2015](#)

Appendix E: External Authorities

Appendix E: Part I - Statutes Revised 10/2014

Appendix E: Part II - Executive Orders Revised 4/2017

Appendix E: Part III - Regulations/Standards Revised 4/2017

Appendix E: Part IV - External Authorities applicable to Real Estate Revised 4/2017
